



TOWN OF NANTON

2021 to 2023 MULTI-YEAR BUDGET

Including Operations and Capital

**Statement of Operations
2021 - 2023**



	2021	2022	2023
REVENUE			
Net Municipal Taxes	\$2,922,001	\$2,940,038	\$2,969,620
Sales & User Fees	1,467,750	1,501,474	1,566,701
Licenses & Permits	58,250	55,501	57,137
Fines	20,000	25,000	25,688
Rentals	108,615	165,815	169,176
Government transfers	218,710	155,838	142,661
Investment income	46,000	46,500	47,000
Penalties & cost	59,316	60,934	61,706
Franchise & Concession	268,000	273,000	278,083
Other revenues	12,000	7,223	7,339
Total Revenue	5,180,642	5,231,323	5,325,111
EXPENDITURES			
Legislative	141,635	137,923	140,240
General Administrative	736,919	725,779	735,445
Fire	181,172	173,838	178,123
Municipal Enforcement and Disaster	88,750	91,795	94,319
Common services	300,218	299,468	307,956
Roads	424,561	407,722	420,463
Water	592,198	576,946	592,055
Waste Water	731,745	697,022	715,666
Solid Waste	102,000	104,955	105,787
Recycling	116,463	98,896	98,841
Cemetery	17,551	18,963	19,424
Land - Planning, Zoning and Subdivision	171,291	163,954	158,188
Marketing and Communications	75,780	75,978	78,067
Parks and Recreation	835,135	842,524	862,623
Cultural, FCSS and Public Health	167,105	160,012	161,409
Total Expenditures	4,682,523	4,575,776	4,668,607
EXCESS (SHORTFALL) - BEFORE OTHER	498,119	655,547	656,504
OTHER			
Government transfers for capital assets	980,000	635,000	370,000
EXCESS (SHORTFALL) OF REV OVER EXP	1,478,119	1,290,547	1,026,504
ADJUST CASH ITEMS THAT ARE NOT REV & EXP			
Capital expenditures	(1,167,500)	(785,000)	(505,000)
Debt proceeds	0	0	0
Debt principal repayment	(29,619)	(30,547)	(31,504)
Transfer from reserves- debt servicing	0	0	0
Transfer from reserves	351,500	160,000	135,000
Transfer to reserves	(632,500)	(635,000)	(625,000)
Transfer from accumulated surplus	0	0	0
Trial Balance	0	0	0
Variation	0	0	0

Town of Nanton
SCHEDULE I: OPERATING EXPENDITURE BY OBJECT
2021 - 2023



	2021	2022	2023
Salaries, Wages & Benefits	\$1,822,536	\$1,841,104	\$1,880,418
Contracted & General Services	\$1,713,706	\$1,583,516	\$1,613,254
Materials, Goods, Supplies	\$399,650	\$380,122	\$387,893
Utilities	\$499,380	\$521,140	\$535,471
Purchases from Other Govts	\$88,000	\$90,795	\$93,292
Tfrs to Boards & Agencies	\$122,905	\$122,380	\$122,380
Grants to Individuals & Organizations	\$10,858	\$11,967	\$12,054
Bank Charges	\$1,550	\$1,743	\$1,794
Debenture Interest	\$22,938	\$22,010	\$21,052
Other Expenditures	\$1,000	\$1,000	\$1,000
TOTAL EXPENDITURES	\$4,682,523	\$4,575,776	\$4,668,607

Town Of Nanton
 Schedule II: CAPITAL ADDITIONS
 BUDGET 2021 - 2023



	2021	2022	2023
Funding Sources:			
ADM - Trsfr from Reserves			(60,000.00)
FIR - Prov. Grants - MSI - Fire Hall Upgrades		(150,000.00)	
FIR - Tfr from Function Capital Reserve	(15,000.00)		
COM - Tfr from Function Capital Reserve		(150,000.00)	
COM- Tfr from Other Capital Functions	(50,000.00)		(75,000.00)
ROA - Grants - Provincial Misc	(125,000.00)	(125,000.00)	(100,000.00)
ROA - Tfr from Function Capital Reserve	(42,500.00)		
ROA - Tfr from Other Capital Functions	(50,000.00)		
WTR - Grants - Provincial	(50,000.00)	(110,000.00)	(75,000.00)
WTR- Prov Grnts - WTP Upgrades	(130,000.00)		(85,000.00)
PRK - Grants - Prov	(15,000.00)		(60,000.00)
PRK- Tfr from Function Capital Reserve	(30,000.00)		
THRC - Grants - Provincial	(660,000.00)	(250,000.00)	(50,000.00)
Total Funding Sources	(1,167,500.00)	(785,000.00)	(505,000.00)
Additions to Capital Assets			
ADM - Building			60,000.00
FIR - Building		150,000.00	
FIR - Machinery & Equipment	15,000.00		
COM- Machinery & Equipment	92,500.00	150,000.00	75,000.00
ROA - Engineering Structure	75,000.00	150,000.00	125,000.00
ROA - Sidewalk Upgrade Projects	50,000.00	50,000.00	50,000.00
ROA - Machinery & Equipment	20,000.00		
WTR - Engineering Structure	95,000.00		
WTR- HydrantValve Replacement	50,000.00	35,000.00	35,000.00
WTP Equipment Upgrades	35,000.00		50,000.00
DEV - Westview S/D	50,000.00		
PKS - Land Improvement, Pathways	25,000.00		
PRK - Land Improvements, Downtown			60,000.00
THRC - Building	660,000.00	250,000.00	50,000.00
	1,167,500.00	785,000.00	505,000.00

**Town of Nanton
LEGISLATIVE BUDGET
2021 - 2023**



	2021	2022	2023
Revenue			
Other revenues:			
LEG - Transfer from Reserves	(10,000)		
Total Revenue	(10,000)		
Expense			
Salaries, Wages & Benefits:			
COU - Statutory Deductions	3,000	3,000	3,000
COU - Allowance	89,082	90,863	92,681
COU - Per Diem - Mitchell	1,500	1,500	1,500
COU - Per Diem - Handley	3,000	3,000	3,000
COU - Per Diem - West	1,500	1,500	1,500
COU - Per Diem - McLelland	1,400	1,000	1,000
COU - Per Diem - Dozeman	1,500	1,500	1,600
COU - Per Diem - Czop	1,400	1,500	1,600
COU - Per Diem - Wickett	1,400	1,500	1,600
Total Salaries, Wages & Benefits	103,782	105,363	107,481
Contracted & General Services:			
COU - Travel, Subsis, Training	6,000	6,500	7,500
COU - Trav, Subsis, Training - Mitchell	750	750	1,000
COU - Trav, Subsis, Training - Handley	4,000	3,500	4,100
COU - Trav, Subsis, Training - West	750	750	1,000
COU - Trav, Subsis, Training - McLelland	750	750	1,000
COU - Trav, Subsis, Training - Dozeman	750	750	1,000
COU - Trav, Subsis, Training - Czop	750	750	1,000
COU - Trav, Subsis, Training - Wickett	750	750	1,000
COU - Information Services	6,000	5,000	1,584
COU- Insurance & Bonds	545	560	575
Total Contracted & General Services	21,045	20,060	19,759
Materials, Goods, Supplies :			
COU - Consumable Foods	2,000	2,500	2,500
COU- Misc Goods and supplies	7,750	2,000	2,500
Total Materials, Goods, Supplies	9,750	4,500	5,000
Tfrs & Grants to Other Organizations:			
COU - Grants to Individulas & Organizations	7,058	8,000	8,000
Total Tfrs & Grants to Other Organizations	7,058	8,000	8,000
Total Expense	141,635	137,923	140,240
NET EXCESS (DEFICIT)	(151,635)	(137,923)	(140,240)

**Town of Nanton
CORPORATE SERVICES BUDGET
2021 - 2023**



	2021	2022	2023 EST
ADMINISTRATION			
Revenue			
Sales & User Fees	3,400	3,525	3,550
Penalties, Permits, Fines	1,200	1,200	1,300
Government transfers	13,250	5,000	5,000
Total Revenue	17,850	9,725	9,850
Expense			
Salaries, Wages & Benefits	475,555	480,310	487,515
Contracted & General Services	229,964	219,525	221,479
Materials, Goods, Supplies	22,800	16,656	16,935
Utilities	6,300	6,810	6,997
Service Charges, Debentures	1,300	1,478	1,519
Other Expenditures	1,000	1,000	1,000
Total Expense	736,919	725,779	735,445
NET EXCESS (DEFICIT)	<u>(719,069)</u>	<u>(716,054)</u>	<u>(725,595)</u>
MARKETING & COMMUNICATIONS			
Revenue			
Business Licences	24,000	25,000	25,688
Total Revenue	24,000	25,000	25,688
Expense			
Contracted & General Services	69,150	69,150	71,052
Materials, Goods, Supplies	2,500	2,500	2,569
Utilities	1,130	1,161	1,193
Tfrs & Grants to Other Groups	3,000	3,167	3,254
Total Expense	75,780	75,978	78,067
NET EXCESS (DEFICIT)	<u>(51,780)</u>	<u>(50,978)</u>	<u>(52,379)</u>
FCSS			
Revenue			
Government transfers	59,210	60,838	62,511
Total Revenue	59,210	60,838	62,511
Expense			
Contracted & General Services	4,880	5,011	5,149
Utilities	3,500	3,621	3,721
Tfrs & Grants to Other Organizations	73,905	73,380	73,380
Total Expense	82,285	82,012	82,249
NET EXCESS (DEFICIT)	<u>(23,075)</u>	<u>(21,174)</u>	<u>(19,738)</u>
LIBRARY			
Revenue			
Government transfers	8,000		
Total Revenue	8,000		
Expense			
Contracted & General Services	29,270	22,032	23,000

**Town of Nanton
CORPORATE SERVICES BUDGET
2021 - 2023**



	2021	2022	2023 EST
Materials, Goods, Supplies	250	264	271
Utilities	6,300	6,704	6,888
Tfrs & Grants to Other Organizations	49,000	49,000	49,000
Total Expense	84,820	78,000	79,159
NET EXCESS (DEFICIT)	(76,820)	(78,000)	(79,159)

MUNICIPAL

Revenue			
Taxes	2,983,399	3,023,930	3,098,881
Penalties, Permits, Fines	53,800	55,300	55,850
Rentals, Franchise, Contracts	265,000	270,000	275,000
Investment income	46,000	46,500	47,000
Total Revenue	3,348,199	3,395,730	3,476,731
Expense			
NET EXCESS (DEFICIT)	3,348,199	3,395,730	3,476,731

MUNICIPAL ENFORCEMENT

Revenue			
Penalties, Permits, Fines	28,500	33,750	34,788
Total Revenue	28,500	33,750	34,788
Expense			
Purchases from Other Govts	88,000	90,795	93,292
Materials, Goods, Supplies	750	1,000	1,028
Total Expense	88,750	91,795	94,319
NET EXCESS (DEFICIT)	(60,250)	(58,045)	(59,531)

Town of Nanton
Fire Department BUDGET
2021 - 2023



	2021	2022	2023
Revenue			
Rentals, Franchise, Contracts	\$38,115	\$38,115	\$38,115
Government transfers	9,000	9,000	9,000
Other revenues	13,000		
Total Revenue	60,115	47,115	47,115
Expense			
Salaries, Wages & Benefits	57,760	57,996	58,124
Contracted & General Services	85,712	84,627	87,982
Materials, Goods, Supplies	26,150	19,549	20,032
Utilities	11,550	11,666	11,986
Total Expense	181,172	173,838	178,123
NET EXCESS (DEFICIT)	(121,057)	(126,723)	(131,008)

**Town of Nanton
PUBLIC WORKS BUDGET
2021 - 2023**



	2021	2022	2023
COMMON SERVICES			
Revenue			
Other revenues	\$5,000	\$3,000	\$3,000
Total Revenue	5,000	3,000	3,000
Expense			
Salaries, Wages & Benefits	164,368	166,012	170,577
Contracted & General Services	66,600	62,477	64,195
Materials, Goods, Supplies	44,250	45,729	47,240
Utilities	25,000	25,250	25,944
Total Expense	300,218	299,468	307,956
NET EXCESS (DEFICIT)	<u>(295,218)</u>	<u>(296,468)</u>	<u>(304,956)</u>
ROADS			
Revenue			
Other revenues	30,000		
Total Revenue	30,000		
Expense			
Salaries, Wages & Benefits	149,741	151,238	155,397
Contracted & General Services	93,820	78,333	82,015
Materials, Goods, Supplies	45,000	40,791	41,913
Utilities	136,000	137,360	141,137
Total Expense	424,561	407,722	420,463
NET EXCESS (DEFICIT)	<u>(394,561)</u>	<u>(407,722)</u>	<u>(420,463)</u>
CEMETERY			
Revenue			
Sales & User Fees	10,750	11,749	12,233
Government transfers	3,000	3,000	3,150
Total Revenue	13,750	14,749	15,383
Expense			
Salaries, Wages & Benefits	15,206	15,358	15,780
Contracted & General Services	1,345	1,418	1,457
Materials, Goods, Supplies	1,000	2,187	2,187
Total Expense	17,551	18,963	19,424
NET EXCESS (DEFICIT)	(3,801)	(4,214)	(4,041)
NET PUBLIC WORKS	<u>(693,581)</u>	<u>(708,404)</u>	<u>(729,460)</u>

**Town of Nanton
ENVIRONMENTAL SERVICES BUDGET
2021 - 2023**



	2021	2022	2023 EST
STORM WATER COLLECTION			
Revenue			
Sales & User Fees	\$25,000	\$25,000	\$25,000
Total Revenue	25,000	25,000	25,000
Expense			
Salaries, Wages & Benefits	2,755	2,786	2,862
Contracted & General Services	3,030	5,000	6,000
Total Expense	5,785	7,786	8,862
NET EXCESS (DEFICIT)	<u>19,215</u>	<u>17,214</u>	<u>16,138</u>
WATER SERVICES			
Revenue			
Sales & User Fees	585,100	592,100	630,100
Penalties, Permits, Fines	2,158	2,217	2,278
Government transfers	20,000	10,000	
Other revenues			
Total Revenue	607,258	604,317	632,378
Expense			
Salaries, Wages & Benefits	165,451	167,106	171,701
Contracted & General Services	250,957	226,655	233,270
Materials, Goods, Supplies	90,300	95,251	97,870
Utilities	66,100	69,152	71,054
Service Charges, Debentures	19,390	18,783	18,159
Total Expense	592,198	576,946	592,055
NET EXCESS (DEFICIT)	<u>15,060</u>	<u>27,371</u>	<u>40,323</u>
WASTE WATER SERVICES			
Revenue			
Taxes	6,849	7,038	7,232
Sales & User Fees	653,000	675,000	700,000
Penalties, Permits, Fines	2,158	2,217	2,278
Government transfers	9,000	5,000	
Other revenues			
Total Revenue	671,007	689,255	709,510
Expense			
Salaries, Wages & Benefits	165,451	167,106	171,701
Contracted & General Services	346,711	302,900	311,230
Materials, Goods, Supplies	57,250	61,473	62,201
Utilities	153,000	154,530	158,780
Service Charges, Debentures	3,548	3,227	2,893
Total Expense	725,960	689,236	706,805
NET EXCESS (DEFICIT)	<u>(54,953)</u>	<u>19</u>	<u>2,705</u>

**Town of Nanton
ENVIRONMENTAL SERVICES BUDGET
2021 - 2023**



	2021	2022	2023
SOLID WASTE COLLECTION			
Revenue			
Sales & User Fees	96,000	96,500	97,000
Total Revenue	96,000	96,500	97,000
Expense			
Contracted & General Services	100,000	102,955	105,787
Materials, Goods, Supplies	2,000	2,000	
Total Expense	102,000	104,955	105,787
NET EXCESS (DEFICIT)	<u>(6,000)</u>	<u>(8,455)</u>	<u>(8,787)</u>
RECYCLING			
Revenue			
Sales & User Fees	71,000	71,500	72,000
Other revenues			
Total Revenue	71,000	71,500	72,000
Expense			
Salaries, Wages & Benefits	13,946	14,085	14,472
Contracted & General Services	102,267	83,047	82,556
Materials, Goods, Supplies	250	764	785
Utilities		1,000	1,028
Total Expense	116,463	98,896	98,841
NET EXCESS (DEFICIT)	<u>(45,463)</u>	<u>(27,396)</u>	<u>(26,841)</u>
ENVIRONMENTAL NET EXCESS (DEFICIT)	<u><u>(72,141)</u></u>	<u><u>8,752</u></u>	<u><u>23,539</u></u>

Town of Nanton
LAND- PLANNING,ZONING,and SUBDIVISION
2021 - 2023



	2021	2022	2023
DEVELOPMENT & ZONING			
Revenue			
Sales & User Fees	\$2,000	\$1,600	\$1,644
Penalties, Permits, Fines	25,750	21,751	22,349
Other revenues	4,000	4,223	4,339
Total Revenue	31,750	27,574	28,332
Expense			
Salaries, Wages & Benefits	83,879	84,717	87,047
Contracted & General Services	86,512	78,326	70,205
Materials, Goods, Supplies	400	411	422
Total Expense	170,791	163,454	157,674
NET EXCESS (DEFICIT)	(139,041)	(135,880)	(129,342)
SUBDIVISION LAND			
Revenue			
Other revenues	5,500	5,500	5,500
Total Revenue	5,500	5,500	5,500
Expense			
Contracted & General Services	500	500	514
Total Expense	500	500	514
NET EXCESS (DEFICIT)	5,000	5,000	4,986
LAND			
Revenue			
DEV. & PLAN. NET EXCESS (DEFICIT)	(134,041)	(130,880)	(124,356)

**Town of Nanton
PARKS AND RECREATION
2021 - 2023**



	2021	2022	2023
PARKS			
Revenue			
Rentals, Franchise, Contracts	\$5,000	\$5,200	\$5,343
Total Revenue	5,000	5,200	5,343
Expense			
Salaries, Wages & Benefits	167,210	168,882	172,395
Contracted & General Services	48,018	49,328	50,685
Materials, Goods, Supplies	39,300	39,714	40,806
Utilities	3,500	3,590	3,689
Total Expense	258,028	261,514	267,574
NET EXCESS (DEFICIT)	<u>(253,028)</u>	<u>(256,314)</u>	<u>(262,231)</u>
TOM HORNECKER RECREATION CENTRE			
Revenue			
Sales & User Fees	21,500	24,500	25,174
Rentals, Franchise, Contracts	63,000	120,000	123,301
Government transfers	96,250	62,000	62,000
Other revenues	80,000		
Total Revenue	260,750	206,500	210,475
Expense			
Salaries, Wages & Benefits	181,708	183,525	187,196
Contracted & General Services	166,385	163,994	168,504
Materials, Goods, Supplies	46,450	35,776	36,760
Utilities	87,000	100,296	103,054
Total Expense	481,543	483,592	495,514
NET EXCESS (DEFICIT)	<u>(220,793)</u>	<u>(277,092)</u>	<u>(285,039)</u>
RECREATION & EVENT PROGRAMMING			
Revenue			
Government transfers	1,000	1,000	1,000
Total Revenue	1,000	1,000	1,000
Expense			
Salaries, Wages & Benefits	75,724	76,619	78,169
Contracted & General Services	7,540	8,178	8,416
Materials, Goods, Supplies	11,250	11,557	11,875
Tfrs & Grants to Other Organizations	800	800	800
Service Charges, Debentures	250	265	275
Total Expense	95,564	97,419	99,535
NET EXCESS (DEFICIT)	<u>(94,564)</u>	<u>(96,419)</u>	<u>(98,535)</u>
NET EXCESS (DEFICIT)	<u>(568,385)</u>	<u>(629,824)</u>	<u>(645,805)</u>